## Matsushita Electric Industrial Co., Ltd. **Consolidated Statement of Income** \* (Year ended March 31)

	Ye	U.S. Dollars		
	<u>(millio</u>		Percentage	(millions)
	<u>2006</u>	<u>2005</u>	2006/2005	<u>2006</u>
Net sales	¥ 8,894,329	¥ 8,713,636	102%	\$ 76,020
Cost of sales	(6,155,297)	(6,176,046)		(52,609)
Selling, general and				
administrative expenses	(2,324,759)	(2,229,096)		(19,870)
Operating profit	414,273	308,494	134%	3,541
Other income (deductions):				
Interest income	28,216	19,490		241
Dividend income	6,567	5,383		56
Gain from the transfer of				
the substitutional portion of				
Japanese Welfare Pension Insurance	(0.4.000)	31,509		
Interest expense	(21,686)	(22,827)		(185)
Expenses associated with				
the implementation of	(27.040)	(404.400)		(040)
early retirement programs **	(37,019)	(101,136)		(316)
Other income (loss), net Income before income taxes	<u>(19,039)</u> 371,312	6,000 246,913	150%	(163) 3,174
	•	•	130 /6	
Provision for income taxes	(167,089)	(153,334)		(1,428)
Minority interests	987	(27,719)		8
Equity in earnings (losses) of associated companies	(50,800)	(7,379)		(434)
•			0040/	
Net income	¥ 154,410	¥ 58,481	264%	<u>\$ 1,320</u>
Net income, basic				<b>.</b>
per common share	69.48 yen	25.49 yen		\$0.59
per ADS	69.48 yen	25.49 yen		\$0.59
Net income, diluted	00.40	05.40		<b>#0.50</b>
per common share	69.48 yen	25.49 yen		\$0.59
per ADS	69.48 yen	25.49 yen		\$0.59
(Parentheses indicate expenses, deducti	ons or losses.)			

## **Change in Retained Earnings** \* (Year ended March 31)

Ye	U.S. Dollars (millions)		
(millio			
<u>2006</u>	<u>2005</u>	<u>2006</u>	
¥ 2,461,071	¥ 2,442,504	\$ 21,035	
154,410	58,481	1,320	
(39,105)	(35,251)	(334)	
(438)	(4,663)	(5)	
(48)		(0)	
¥ 2,575,890	¥ 2,461,071	\$ 22,016	
	(million	¥ 2,461,071       ¥ 2,442,504         154,410       58,481         (39,105)       (35,251)         (438)       (4,663)	

<sup>\*</sup> See Notes to consolidated financial statements on pages 13-14.

## **Supplementary Information** (Year ended March 31)

	Yen (millions)			U.S. Dollars (millions)		
	2006		<u>-</u> _	<u>2005</u>	<u>2006</u>	
Depreciation (tangible assets):	¥	275,213	¥	287,400	\$	2,352
Capital investment *:	¥	345,819	¥	374,253	\$	2,956
R&D expenditures:	¥	564,781	¥	615,524	\$	4,827
Number of employees (Mar. 31)		334,402		334,752		

<sup>\*</sup> These figures are calculated on an accrual basis.

<sup>(</sup>Parentheses indicate expenses, deductions or losses.)
\* \*\* See Notes to consolidated financial statements on pages 13-14.